SCARD
Society of Chairmen of Academic Radiology Departments

NEW AND PROSPECTIVE CHAIR ORIENTATION

October 12 - 13, 2006
1:00 pm – 5:00 pm
Pinnacle C

Stoweflake Mountain Resort & Spa
Stowe, Vermont
SCARD
NEW AND PROSPECTIVE CHAIR ORIENTATION

Hotel Map

Final Program

Faculty List

Attendee List

Notes
Accreditation and Designation Statement
This activity has been planned and implemented in accordance with the
Essential Areas and policies of the Accreditation Council for Continuing
Medical Education (ACCME) through the joint sponsorship of the
Radiological Society of North America (RSNA) and the Society of Chairmen
of Academic Radiology Departments (SCARD). The RSNA is accredited by
the ACCME to provide continuing medical education for physicians.

The RSNA designates this educational activity for a maximum of 7.0 AMA
PRA Category 1 Credits™. Physicians should only claim credit commensurate
with the extent of their participation in the activity.

Evaluation
In compliance with the ACCME requirements, you must record your
attendance and evaluate the sessions you attend in order to receive AMA PRA
Category 1 Credit.

The evaluation instrument is supplied to you at registration in a booklet
format. The session evaluations appear in chronologic order. Please write your
name, address, and degree(s) in the space provided, and complete the
evaluations for the sessions you attend. At the end of the meeting, submit this
completed evaluation booklet to the SCARD registration desk. A record of the
CME credit earned at this meeting will be mailed to you six to eight weeks
after the meeting.

Content Codes
To better help the participants of this AMA PRA Category 1 Credit activity
organize their CME records, two-letter content codes will be indicated in the
evaluation booklet.

Target Audience
This two-day course is designed for newly appointed chairs (less than two
years), for senior faculty who aspire to become chair of an academic radiology
department, for junior faculty curious to know more about what a chair's
responsibilities encompass, and for chief residents who aspire to leadership in
their career.
Learning Objectives

At the completion of this meeting participants should be able to:

- Understand the strategic imperatives affecting the position of radiology chairs.
- Be aware of research initiatives and tactics at the local and national level.
- Become familiar with methodologies and principles affecting the capturing, retention, and expansion of clinical income.
- Learn about the impress of new regulations on the chair’s freedom of action and attention to departmental protection
- Gain insight into the stratagems for program and faculty development.

Disclosure Statements

The Accreditation Council for Continuing Medical Education requires the RSNA, as an accredited provider of continuing medical education, to obtain signed disclosure statements from faculty (ie, Board members, committee members, program planners, presenters) for the SCARD Fall Meeting and New and Prospective Chair Orientation programs. It further requires that the RSNA provide disclosure information to all attendees prior to the educational activity. Faculty who have or have had within the previous 12 months (or at the time the research was conducted) an affiliation or financial relationship with any commercial interest are noted with a star (*) after their name in the program book. Financial disclosure statements for these individuals are reported after each individual’s name in the disclosure index. All other faculty have indicated they have nothing to disclose.

This icon indicates discussion of uses not approved by the FDA. The RSNA and SCARD recognize that at scientific meetings faculty may discuss the application of some devices, materials, or pharmaceuticals that are not FDA approved. In keeping with the highest standards of professional integrity and ethics, RSNA and SCARD require that faculty fully disclose to their audience that there will be discussion of the unlabeled use of a commercial product, device, or pharmaceutical that has not been approved for such purpose by the FDA.
Program Schedule

Thursday, October 12

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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<tbody>
<tr>
<td>7:00 AM – 5:00 PM</td>
<td>Registration</td>
<td>Collins</td>
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<tr>
<td>1:00 PM – 2:00 PM</td>
<td>Leadership</td>
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<tr>
<td></td>
<td>AMA PRA Category 1 Credit: 1.00</td>
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<tr>
<td></td>
<td>Stephen R. Baker, MD</td>
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<td></td>
<td><strong>Learning Objectives:</strong> Acquaint the prospective or new chair with strategic goals common to all leaders of academic radiology departments. Describe the dynamics of the devolution of responsibility among chairs of radiology, medical directors, and deans.</td>
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<tr>
<td>2:00 PM – 2:30 PM</td>
<td>Billing: Front End/Back End</td>
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<tr>
<td></td>
<td>AMA PRA Category 1 Credit: 0.50</td>
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<td>Robert K. Zeman, MD</td>
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<td><strong>Learning Objectives:</strong> Learn the importance of Medicare compliance and how to implement a compliance plan. Understand CPT and ICD-9 coding processes. Appreciate the fundamental billing differences between hospital-based and freestanding imaging centers</td>
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<tr>
<td>2:30 PM – 3:00 PM</td>
<td>HIPAA</td>
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<tr>
<td></td>
<td>AMA PRA Category 1 Credit: 0.50</td>
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<td></td>
<td>Robert K. Zeman, MD</td>
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<td><strong>Learning Objectives:</strong> Understand HIPAA compliance as it relates to privacy, electronic data, and security. Appreciate the unique treatment relationships of the radiologist. Be able to enact a Business Associate Agreement or Organized Health Care Arrangement when appropriate.</td>
<td></td>
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<tr>
<td>3:00 PM – 3:20 PM</td>
<td>Break</td>
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* = Author disclosure appears in disclosure index

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Thursday, October 12 (continued)  Location: Pinnacle C

3:20 PM – 4:10 PM

**Billing: Contracting**
AMA PRA Category 1 Credit: 0.75

*Ronald L. Arenson, MD*

**Learning Objectives:** Learn about billing organizations and medical group structures. Study relationships with medical centers, including joint ventures. Consider patient mix implications for billing and contracting.

4:10 PM – 5:00 PM

**Challenges to a Leader: Eight Case Studies**
AMA PRA Category 1 Credit: 0.75

*Stephen R. Baker, MD*

**Learning Objectives:** To offer a mechanism for interactive discussions on a case-based format of issues pertinent to leadership by a radiology chairman. To raise issues through such discussions about human resources and equipment resources pertinent to a chairman. To reinforce through didactic exchange salient features important for leaders to acknowledge, if not accept, with respect to motivating and managing faculty.

Friday, October 13  Location: Pinnacle C

7:00 AM – 5:00 PM

**Registration**  Location: Collins

1:00 PM – 1:45 PM

**Faculty Discipline**
AMA PRA Category 1 Credit: 0.75

*Stephen R. Baker, MD*

**Learning Objectives:** Describe the limitations of the chair’s range of action with respect to non-renewal and firing of employees. Present the various state and federal regulations with respect to employee rights. Offer a tactical guide for the removal of inept or recalcitrant faculty.

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Friday, October 13 (continued)  Location: Pinnacle C

1:45 PM – 2:15 PM  
Compensation Plan  
AMA PRA Category 1 Credit: 0.50

Ronald L. Arenson, MD

Learning Objectives: Determine what constitutes a good compensation plan. Learn what types of incentives are important and meaningful. Balance recruitment needs and retention needs, determine fairness. Determine if on-call work should receive additional remuneration.

2:15 PM – 3:00 PM
How Do We Motivate Junior Faculty?  
AMA PRA Category 1 Credit: 0.75

Steven E. Seltzer, MD *

Learning Objectives: By attending this session, registrants will learn: Basic principles of motivation for professionals. Options for developing specific motivational programs for junior faculty. Ways to evaluate the effectiveness of such programs.

3:00 PM – 3:15 PM
Break

3:15 PM – 4:00 PM
How Do We Motivate Senior Faculty?  
AMA PRA Category 1 Credit: 0.75

James H. Thrall, MD *

Learning Objectives: Review a summary of special issues facing senior faculty. Learn the do’s and don’ts of managing senior faculty. Learn about factors that inhibit effective management. Compare different management philosophies.

* = Author disclosure appears in disclosure index
4:00 PM – 4:45 PM

Questions and Answers
AMA PRA Category 1 Credit: 0.75

Ronald L. Arenson, MD
Stephen R. Baker, MD
Steven E. Seltzer, MD *
James H. Thrall, MD *
Robert K. Zeman, MD

Program Adjourns
Faculty List

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Disclosure Index

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Radiology Advisory Board, General Electric Company; President, Brigham Radiology Research and Education Foundation, an equity holder in Medicalis Corporation

Thrall, James H.
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SCARD 2006 New and Prospective Chair Orientation
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